



## Scout reports

e-mail: [thescout@hua.army.mil](mailto:thescout@hua.army.mil)

### Soldiers retire

Eight soldiers will retire in a ceremony at 4 p.m. on Friday on the Brown Parade Field here. The public is invited to attend.

Honorees include: Lt. Col. Marian Hansen, 23 years service; Sgt. Maj. Marian Fletcher, 25 years; Master Sgt. Carlos J. Reed, 22 years; Sgt. 1st Class Lyndon B. Bacon; Sgt. 1st Class Melvin Dennis, 20 years; Sgt. 1st Class Denzil Hall, 20 years; Sgt. 1st Class James O. Pyle, 20 years; and Staff Sgt. Diane Godbey, 20 years.

### MIT program for girls

The Women's Technology Program at the Massachusetts Institute of Technology is a 4-week summer residence program to introduce high school girls to electrical engineering and computer science.

Participants are selected from a nationwide applicant pool of girls who attend the program in the summer between their junior and senior year in high school. Applications are due Feb. 3. For more information visit the Web site at <http://wtp.mit.edu>.

### CFC ceremony

The 2004 Combined Federal Campaign Awards Ceremony will be at 10 a.m. on Friday, in the Greely Hall Auditorium. For more information, call 2nd Lt. Cheryl Reese at 538-8664.

### Donated leave needed

Gary Adamson suffered a heart attack Jan. 4. While in the hospital it was discovered that he required a quadruple by-pass operation. The expected recovery time is 6-8 weeks and his leave time is exhausted. Those who can donate leave time to Adamson come by Riley Barracks, Room 1131 and fill out a 630-A leave form. For more information, call Steve Wilson at 538-1116 or e-mail him at [wilsonst@us.army.mil](mailto:wilsonst@us.army.mil).

### Possible rabies

Two suspected rabid foxes were seen on post approximately two miles apart in the Garden Canyon area within the last few weeks, according to Sheridan Stone, wildlife biologist, Directorate of Installation Support.

Those who sight what they suspect is a rabid animal should call the MP desk at 533-2181.

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### From clay to art

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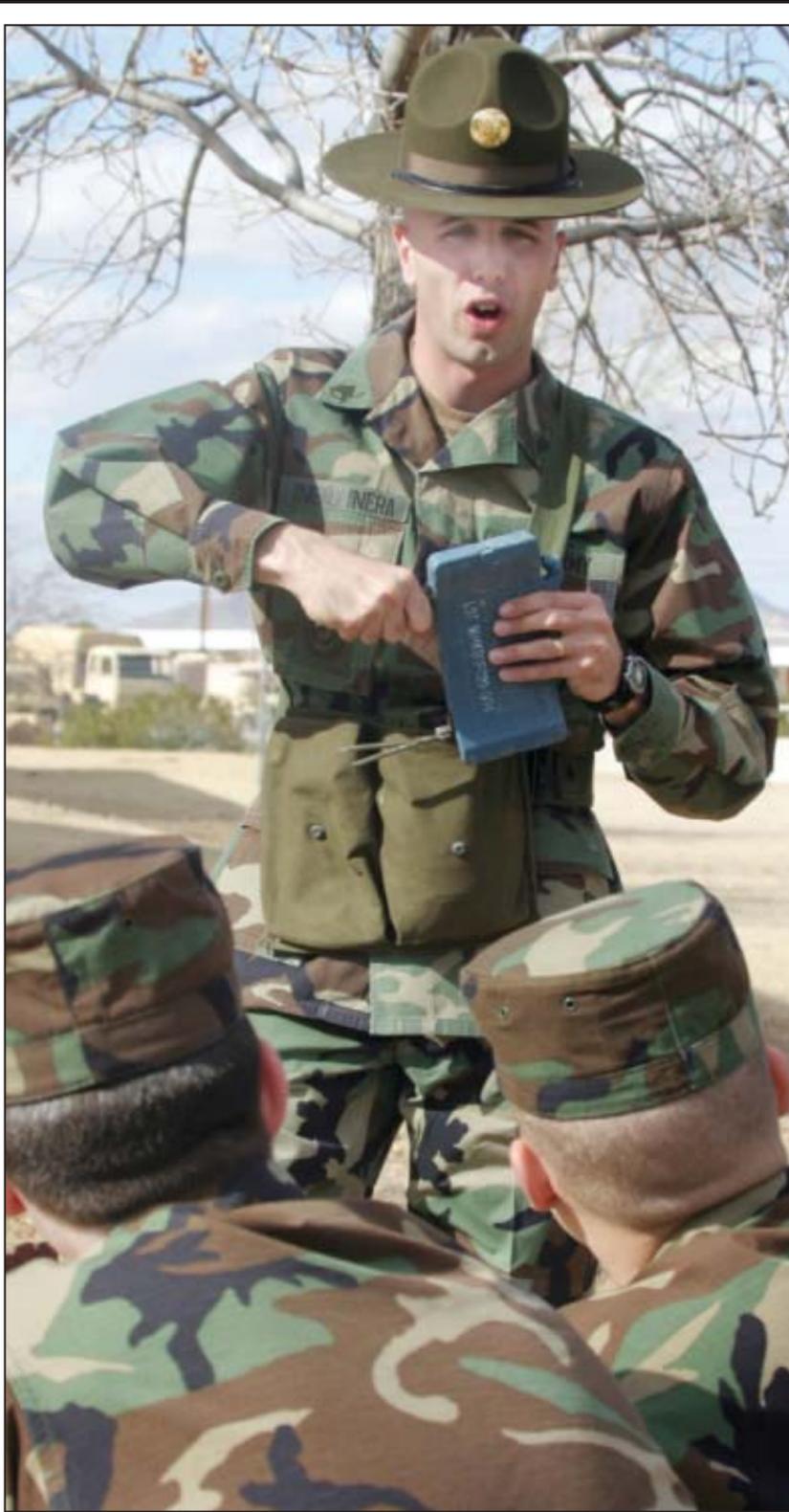


Photo by Elizabeth Harlan

## Yes, drill sergeant!

**Drill Sergeant of the Year, Staff Sgt. Vincent Ingallinera, 309th Military Intelligence Battalion, was one of eight people recognized in Friday's award's banquet. For more see Page 4.**

## Soldier dies

### Auto/pedestrian accident results in death of mechanic

Spc. Christen Roman died Saturday at 6:25 p.m. at the University Medical Center in Tucson, AZ.

Roman, 20, of Headquarters and Headquarters Company, 111th Military Intelligence Brigade died of injuries suffered from a vehicle/pedestrian accident that occurred Friday afternoon in Sierra Vista.

Roman was a generator mechanic for HHc, 111th MI Bde.

He was also the Brigade representative for Better Opportunities for Single Soldiers and participated in numerous volunteer activities.

He was a member of the dining facility council and also the guidon bearer.

"He was a super-great guy, all around selfless person and a top notch Soldier. He will be missed," said 1st Sgt. Russell Carey, HHC 111th MI Bde.

At the memorial service held for him Tuesday, Capt. Salah Kayed, commander,



**Spc. Christen Roman**

HHC 111th MI Bde. said "Roman was always the first to volunteer for things with excitement and a smile."

"He loved the army and it showed in everything he did."

Fellow Soldier and friend, Pfc. James Vigg, HHC 111th MI Bde. said, "He epitomized everything about a good man and a Soldier."

Roman is survived by his parents, Edwin and Elizabeth Roman, his sisters Adrienne, 17, and Ariella, 9, and his grandparents Magali Roman and Abraham and Lucrecia Rodriguez.

## Fort town hall

### Big changes on horizon for kids

BY PFC. JOY PARIANTE  
SCOUT STAFF

There was a Town Hall meeting for discussion on school construction at 5:30 p.m. Tuesday in Alvarado Hall's Fitch Auditorium.

Town Halls are an open forum for the fort to discuss issues and plans with the affected community.

Present at the construction discussion were Guillermo Zamudio, superintendent of the Fort Huachuca Accommodation

Schools District; Col. Lawrence J. Portouw, commander, United States Army Garrison and the architects who conducted the needs assessment for the district.

The district has decided to build new schools, how many is undecided, rather than renovate the existing Myer and Johnston Elementaries and Smith Middle School.

The most prominent concern at the meeting was what the configuration of the schools would be.

The configurations would be the organization of the grades in the new schools.

**CHANGES**, see Page 7

## Stars line up, shine on war in Iraq

BY PFC. JOY PARIANTE  
SCOUT STAFF

In the Silent Warrior conference room at Alvarado Hall on Friday, there were more stars to be seen than on a cold, clear winter's night.

Lt. Gen. William S. Wallace, V Corps



Photo by Elizabeth Harlan

**Lt. Gen. William S. Wallace**

Commander in Operation Iraqi Freedom and commanding general of the U.S. Combined Arms Center and Fort Leavenworth, visited Maj. Gen James "Spider" Marks, senior intelligence officer in OIF and commanding general of U.S. Army Intelligence Center and Fort Huachuca. Marks was part of Wallace's intelligence support group on the ground in Iraq.

Intelligence and combat arms linked through the goal of completing their mission, Wallace said. "It's very hard for me to separate the intelligence function from the combat arms function because they're so interrelated."

"We're all in this together," he said. "We are all warriors and we have a common goal and a common enemy. I think that there's a lot of branch parochialism of yesteryear that's got to go away."

"Every Soldier is an intelligence gatherer in the field just because he has eyeballs and a brain," Wallace said.

"Combat arms has a responsibility to be relatively precise, but also relatively innovative in describing to the intelligence community the information [gathered]."

"We're not talking about creating intelligence stuff because it's cool. We're talking about getting information that can be turned into decisions at some point," Wallace said. "I think part of the responsibility [intelligence] lies with the maneuver commander in describing to his intel-

ligence support that which he needs in order to make those decisions."

"An actual analyst can take everything and look for trends."

However, even the trained analysts were having trouble deciphering data in the battle zone. Over time, enemy forces were changing their organization and grouping and analysts lost track of what was going on, Wallace said. "The intelligence analysts were trying to fit a pattern we were seeing into an order of battle that was increasingly irrelevant."

"You had this squirrely combination of foreign fighters in different forms and Iraqi paramilitary," Wallace said. "The paramilitary forces... had no discernable pattern."

Offering a solution to this situation, Wallace said he thinks the intelligence community "needs to be more suspicious."

He continued, "They need to be more devious and not expect patterns to jump up at them off of a page or off of a screen or a display they have available to them. They have to put themselves in the place of the enemy. Really good intelligence analysts do that now."

Wallace also stressed the importance of human intelligence.

"Although there's a lot of really cool technical things out there, the technical things and electronic things can be

spoofed where humans, if they're properly trained can not."

This is something that Gen. Marks and the people here at Fort Huachuca are working really hard on, Wallace added.

One more of Wallace's intel lessons learned during OIF was the value of "cultural intelligence."

"If we are going to insert Army formations in a culture that is different than our own, we've got to have a much better appreciation for what the impact of insertion of U.S. formations into that culture might have," Wallace explained.

"And we need to be a lot more sensitive to that than I think we have been. The more distant a culture is from our own, the more difficult it is to put ourselves in that position, in that mindset."

The enemy may have the advantage of being able to hide inside his own population, Wallace said. "But, every time we have a successful operation, the population becomes more committed to the future of their country and the less committed to those knuckleheads who are trying to undermine that."

Wallace is also the deputy commanding general for Combined Arms, U.S. Training and Doctrine Command, the commandant for the U.S. Army Command and General Staff College and the director of the Battle Command Battle Lab.

# Commentary It's never just a number

BY RICHARD M. ARNDT  
ARMY NEWS SERVICE

As the body count of U.S. service members killed in Iraq continues to climb, I fear the American public will begin to see those brave souls as mere numbers in a tragic tally.

News anchors introduce stories with phrases like, "As the number of American dead in Iraq continues to rise..."

The stories that air on the evening news seem remarkably similar... a rocket-propelled grenade here... a sniper's bullet there. It all becomes familiar, expected after a while.

The families left behind, though, do not expect it. The young wife, who was looking forward to a lifetime together with her husband, does not expect it. Neither do the sons and daughters, who never really got a chance to know their dad. And the mother and father certainly never expect to outlive their child.

I know the families don't expect it, because I once had the task of bringing a family the news. It wasn't during the Iraq conflict. In fact, it wasn't during any conflict at all. It was 1996, and I had the task of informing a couple that their son, an Army NCO, had been murdered.

I was an Army sergeant first class at the time, stationed at Fort Meade, Md. I came down on the detail roster for casualty notification duty just as all the other NCOs in the battalion did. I attended my two hours of training on Friday and went home for the weekend, never expecting to get the call.

The call came at 6 a.m. Saturday. I shook the sleep from my head as I showered and shaved, and I was

already starting to get nervous as I donned my Class A's. I'd never done this before. How was I going to face this family?

My trepidation only got worse as I drove to the post. The casualty affairs NCO on duty must have seen it written all over me as I picked up the briefing packet and address in his office. I still remember his words: "You're going to do this just fine, Sergeant Arndt," he said. "This is a fellow NCO's family. He needs you to do this."

The parents I had to notify lived near Frederick, Md., so I had a good bit of time during the drive to compose myself. I rehearsed the words over and over again as I drove: "The President of the United States regrets to inform you... The President of the United States regrets to inform you... The President of the United States regrets to inform you..."

The small town where the family lived was a long way from the nearest highway, and I had to pull the government sedan into a gas station to ask directions to the street. The attendant, suspecting the reason for my visit, asked me whom I was going to see. When I told her I wasn't at liberty to say, her only reply was a quiet "Oh my God..."

I pulled into the short driveway leading to the small, single-story house. A neighbor was working on his car in the driveway next door. He was a graying man... old enough to recall a time when other soldiers in uniform had knocked on other neighbor's doors. He eyed me up and down, and asked, "Their son's alright, isn't he?" When I didn't respond, he turned visibly pale. "Oh no..." he said.

I knocked on the door with my hat in my hand and my heart in my throat. The door opened, and a 50-something lady looked out at me. She knew the minute she opened the door what my presence meant. The look of horror on her face made me stammer as I asked, "Are you Mrs. 'Smith'?" She nodded, a tear forming in the corner of her eye. "I have news about your son," I said. "May I come in?"

The rest of the words I said that day are a blur, despite the number of times I rehearsed them. I remember Mr. and Mrs. Smith sitting together on the sofa as I told them the news. I remember Mrs. Smith's sobs and tears, and Mr. Smith's stoic resolution to be strong for his wife, even as his heart was breaking. I remember my own tears, shed despite my best efforts, as I struggled futilely for words that would help ease this family's grief.

After the initial wave of tears, I began telling the Smiths some of the details that they could expect over the coming days, of people who would be calling them, of chaplains who were there to help them, of the casualty assistance officer who would be helping them through the process of resolving their son's death.

As I was explaining these things, Mrs. Smith looked at me suddenly, and asked if I knew her son. When I told her that I did not, she asked me why I was chosen to notify them.

I explained to the couple that the Army always notifies families in person, and that since her son was an NCO, I was chosen from a pool of NCOs to conduct the notification. She then asked if this

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# Chaplain's Corner Disappointment can be tough, don't give up

BY DAN DEVENY  
DIRECTOR OF RELIGIOUS EDUCATION  
MAIN POST CHAPEL

How do you handle the disappointment in your life—especially the kind that makes you question your own value? You let someone down, your performance was lack luster; the promotion board did not look favorably at your packet and the list goes on.

Every disappointment of mine reminds me of a huge, muscular lumberjack chopping down a tree I have planted. Disappointment can be a miserable experience unless you have the right stuff to fight back with.

Knowing that you're not the only one to experience disappointment is a comfort. Abe Lincoln experienced seven disappointing defeats in his political career on his way the becoming President of the United States. Winston Churchill desperately wanted to join the British Military Academy, but he disappointingly failed the entrance examination three times. That's the same Winston Churchill who guided Great Britain through the terrible times of WWII.

Walt Disney applied for a job with the Kansas City newspaper and when he showed the editor his portfolio of drawings the editor had this to say: "To be frank

with you, it's easy to see from these sketches that you have no talent." Disney went on, despite the disappointments, to touch the hearts of millions with famous cartoon characters and other entertainment endeavors.

In spite of failures, these three and others like them did not give up. They continued to march.

There is a secret to overcoming disappointment and it ties directly to a wonderful sentence from the Bible. A man who wrote a good portion of the New Testament experienced disappointment in many situations and he wrote the following words in order to encourage people like you and me. He said, "we are afflicted in every way, but not crushed; perplexed, but not to despair; persecuted, but not forsaken, struck down, but not despairing. (2Corinthians 4:8). In another place he referred to "hard times" as only "light and momentary affliction." (2 Corinthians 4:17) He refused to allow negative circumstances the right to control him and I know how he did it. He took another verse from the Bible and made it his own. "Trust in the Lord with all of your heart and do not lean on your own understanding. In all of your ways acknowledge the Lord God and He will make your paths straight. (Proverbs 3:5,6) I tried it... it works!

# From The Editor True love's hard to find

BY NELL DRUMHELLER  
SCOUT STAFF

Finding love in all the right places can be tricky.

With Valentine's Day quickly approaching the staff of the Scout is eager to collect stories of romance, your romance to be exact.

We'd like to run several stories about the road to true love, both the bumpy and smooth variety.

Was your first meeting with the love of your life dramatic? Romantic? Comical? Unbelievable? Did you know you were meeting your soul mate immediately or was it a

long haul before the light finally turned on?

Send your 'love' stories to: [thescout@hua.army.mil](mailto:thescout@hua.army.mil) or call us at 533-1987 to tell us your story. We'll publish as many as we can in the Feb. 12 issue of the Scout. The deadline for consideration is close of business, Feb. 6.

# Scout On The Street

## What do you think of the 2004 BAH increase?



*'I feel that it's unfair that lower enlisted ranks didn't receive as much of an increase as higher ranks, who in turn already make more money.'*

**Spc. Erik Berkebile,  
18th Military Police Detachment**



*'I guess its good because you get more money towards the electricity and other utilities.'*

**Michelle Roberts,  
spouse**



*'I guess it's great. I didn't know anything about it, this is the first time I've heard of it.'*

**Krista Thomas,  
spouse**



*'I didn't think it was very fair. We didn't even get an increase. It doesn't even cover rent and utilities.'*

**Sgt. Annibelle Murphy,  
Company E, 305th Military Intelligence Battalion**



*'I don't think it's fair. Why should E4 and below have less of an increase when they get less base pay than an E7 who gets a higher increase?'*

**Pfc. Randall Coroneos,  
Company E, 305 MI BN**



*'I know my husband is upset about it.'*

**Trisha Williams,  
spouse**

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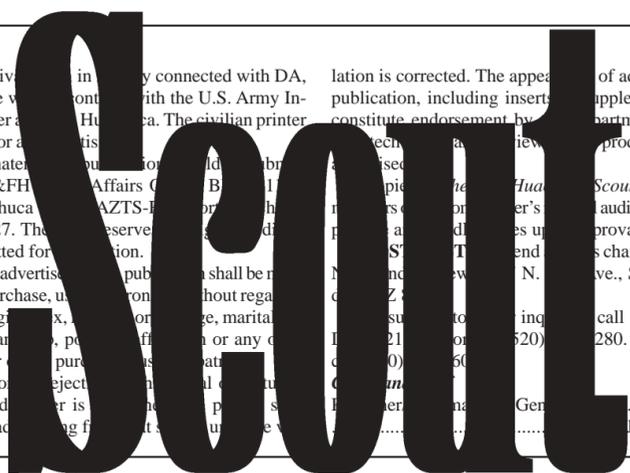
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# TRADOC's focus

## Byrnes: war on terror, Soldiers top issues

BY PATRICK BUFFETT  
CASEMATE STAFF WRITER

A Soldier with an ordinary flash light and a couple of D-cell batteries can be credited with one of the "monumental" moments of 2003, noted Gen. Kevin P. Byrnes, commander of U.S. Army Training and Doctrine Command.

"With all of our talk about billion-dollar systems, it came down to something that simple to dig that rat out of his hole there in Tikrit," Byrnes said, also giving credit to the "instinct" of the Army intelligence analyst who alerted superiors about the tip that led to the capture of Saddam Hussein.

A bit of world history was also made in 2003, Byrnes said, when coalition forces toppled Iraqi dictator Saddam Hussein in just over three weeks. "The Soldiers involved in the operation were more demanding on themselves than their leaders could ever be because they 'smelled' it ... they had a sense that we were being very successful, and they wanted to continue the momentum and exploit success after success."

You can't forget Afghanistan when recounting the crowning moments of 2003, Byrnes emphasized. "As we came out of 2002, that was the talk of the town, as you'll recall. We had eliminated the Taliban – as someone who was oppressing its people, as a party that was making life miserable for the Afghani people – and we had seriously crippled Al-Qaeda."

And why not? After all, his organization initially provided the well-trained troops who bested the likes of Saddam and the Taliban. A large part of TRADOC's business is to capitalize on lessons learned during warfighting and stability operations, and use those experiences to ready forces for future conflict.

It should be noted, however, that the remainder of Byrnes' recap of 2003 is less nostalgic in terms of identifying specific events and their impact on mankind. Instead, the general offered a glimpse at the road TRADOC has traveled over the past year – in essence, a report card reflecting his organization's contributions – and what those actions might mean to every Soldier in the Army in the near future.

"When you look at the events the nation has undergone throughout the past year, what we've done here at TRADOC really pales," he added. "Nonetheless, we think a lot of successes we've enjoyed as an Army can be mapped back to what TRADOC does every day."

### Training teams go to troops

During his first full year of command – he took charge of TRADOC in November 2002 – Byrnes said support of the war on terrorism has remained the No. 1 priority.

"We continue to do that by providing quality training and leader education," Byrnes said. And that goes beyond initial entry programs and professional development courses. Before operations in Iraq even began, for instance, the general said advisers from various schools and battle command training programs under TRADOC's purview were sent into units to assist with preparations for the operation.

"Everything we know about that type of warfare – the urban environment, safeguarding against terrorist attacks – continues to be shared and rehearsed," Byrnes said.

Mobile training teams are also being deployed into the theater of operations to "put follow-on training where it's needed, when it's needed," he said. Other teams of analysts have also been embedded with units in Afghanistan and Iraq to continue the lessons-learned process.

"In April we began dispatching teams over there (Iraq) to study what happened and why, and look at what the implications are for doctrine, for organizational design, for training, for leader development,"

Byrnes said. "And we've done a quick turn on many things we've learned."

As most of America is reminded on a near-daily basis, military forces in Iraq are grappling with new threats – suicide bombers and checkpoint operations that are increasingly deadly.

"We turned our sights to what it was we needed to know about those things," Byrnes said. "We went around the world and found those with experience in these situations – the British, the Israelis – and we found the best-of-breed kind of ideas and packaged them together and got them out to our Soldiers. They weren't necessarily solutions to those problems, but they were insights into detection ... how to get a read on how somebody looks and how they act ... and I have no doubt our Soldiers found that useful."

The Army Chief of Staff, Gen. Peter J. Schoomaker, has even taken an interest in TRADOC's efforts to build Soldiers who are the "ultimate sensor," according to Byrnes. In essence, troops are being taught to make better use of their "sixth sense," he said.

"When they see something that doesn't look right – when they see somebody who doesn't fit – it should trigger an automatic reaction," Byrnes said. "They can't just dismiss it, thinking someone else will get it. It should cause them to react and ask the second-, third- or fourth-level question."

Thus, from a training and lessons-learned standpoint, Byrnes said he feels TRADOC has done an "awful lot" to support the war during 2003.

As an aside, Byrnes also made note of a special "On Point" report being produced by the Center for Army Lessons Learned, Fort Leavenworth, Kan., and due out in February.

"It should be a good piece of work," Byrnes said. "It's all about how the Army contributed to the joint fight (during Iraqi Freedom). We think we've got a great story to tell. We won a war, and we need to damn well start acting like it."

### Mindset must be 'Soldiers first'

Given that sentiment, TRADOC's re-emphasis of Warrior Ethos during 2003 was probably inevitable. Long before Iraq, Byrnes said the Army began taking notice of the tendency among Soldiers to become "overly focused" on the technical aspects of their training.

"We were making people the best communicators, the best artillerymen, the best turret mechanics in the business," Byrnes said, echoing comments made during several interviews with national media over the past year. "But what we've got to start with is being the best Soldier."

One of the ways you "do that," according to Byrnes, is to constantly rehearse basic Soldier skills. "You know, it's like Army Values," he said. "If the only place it's stressed is basic training, recruits would memorize it for nine weeks and then it would fade away. They've got to see it every day of their life in the Army."

"So, we're going to train

them," Byrnes said. "We're going to build that fundamental belief of the American Soldier that it's mission first. We refuse to accept defeat. We will never quit and we will never leave a fellow Soldier. That's what it's about. We are Soldiers first."

The mindset will be reinforced by solid Soldiering skills, Byrnes said. In the very near future, weapons qualifications will become a biannual requirement for every Soldier in the Army. It will also become part of every advanced individual training course – not just those that teach combat-arms-related specialties.

"Every small unit in the Army will also be required to perform a set number of drills at the squad level," Byrnes said. "React to ambush, react to indirect fire, react to NBC [nuclear, biological, chemical]. Some of those we teach (as part of common task training), some of those we don't. And it will be everybody – maintenance platoons, sections of cooks, communication platoons – you will have to be certified at the section level."

"It's not about convincing," Byrnes added. "It's about demonstrating through training, through repetition. Every command and sergeant major is going to sign up for it, and we're going to make it happen."

### Manning the force

The concept of "unit manning" also became a significant blip on the radar during 2003, Byrnes said. Acting on directives by the Army Chief of Staff, TRADOC believes it has developed a "reasonable alternative" to the individualized personnel assignment system.

"We're convinced it would be a lot smarter to put units on operational cycles where nobody leaves – no (permanent changes of station), no ETSs, no schools – for, say, 30 months at a time," Byrnes said. "At the end of that cycle, the brigade goes to a lower level of readiness, and then Soldiers would have the opportunity to rotate out to become drill sergeants, go to ROTC, go to school, move on to Reserve Component support and so forth."

"Think about (South) Korea, where 70

to 80 percent of the personnel turn over each year," Byrnes continued. "How cohesive are those units?"

It's not uncommon, he noted, for several Soldiers to be placed on orders for the same position at nearly the same time because of the assortment of legitimate reasons that will inevitably be given as to why one individual or another can't complete the assignment.

"Right now, there are 27,000 troops in Korea; (we're) rotating Soldiers in and out, one at a time," Byrnes said. "We waste an inordinate amount of time looking for that one Soldier who can fill a position. We just can't afford to do that given the current (operational tempo)."

Individual manning woes are eliminated,

See FOCUS, Page 5



# Best of 2003

## 'Superstars' recognized at awards banquet

BY SGT. KRISTI T. JAEGER  
SCOUT STAFF

**W**hat does it take to be 'the best of the best'?

Seven servicemembers and one civilian were presented with tokens of their accomplishments Friday at the second Annual Awards Banquet for Fort Huachuca at LakeSide Activity center, proving they had gone above and beyond their call of duty and service to the nation.

Personnel in attendance were there to "recognize some of our superstars for the year 2003," said Command Sgt. Maj. Robert Voss, command sergeant major, United States Army Garrison.

The Annual Awards Banquet is held to recognize the 'superstars' in eight categories: Civilian of the Year, Sailor of the Year, Marine of the Year, Air Force non-commissioned officer of the Year, Drill Sergeant of the Year, Distinguished Instructor of the Year, Soldier of the Year and NCO of the Year.

"Excellence is everywhere and in everyone," said Maj. Gen. James 'Spider' Marks, commanding general U.S. Army Intelligence Center and Fort Huachuca.

The military that is trained today may be at war for the next 20 years, said Marks. "The future is being formed here, today."

"Fort Huachuca is fertile soil [for training] and even the most fertile soil needs to be turned," Marks said. The average time period for a Soldier to deploy to combat is a mere 30 days after leaving a training and doctrine command, he said. Fort Huachuca and the community around it continue to turn that soil.

"A pint of sweat saves a gallon of blood," Marks said, quoting General George S. Patton Jr.

"Thank you for your service and god bless you," Marks said.

### Civilian of the Year

**C**ivilian of the Year was presented to Theresa Curtin, an early childhood professional at New Beginnings Child Development Center.

Curtin, an army spouse, describes herself as the 'army brat' of a father who served in the 82<sup>nd</sup> Airborne Division at Fort Bragg, N.C., said Heidi Malarchik, New Beginnings Child Development Center.

Curtin is a positive role model for the parents and co-workers, Malarchik said.

The classroom in which she teaches is a high quality learning and character building environment.

Curtin spends many hours outside of the classroom pursuing her Child Development Associates credential in early childhood education and has led the Center through two national center accreditations, said Malarchik.

"All I can say is wow," Curtin



Courtesy Photo

**THERESA CURTIN**  
CIVILIAN OF THE YEAR

said, a hint of tears in her voice. "In my profession, appreciation usually comes in the shape of a crayon picture or a hug on the leg."

### Sailor of the Year

**P**etty Officer 1<sup>st</sup> Class William B. Mullis, a cryptologic technician with the Navy Detachment, was named Sailor of the Year.

"It's been a very busy year, but fulfilling," Mullis said.

Mullis, from LaFayette, Ga., enlisted in the Navy in 1986.

His professional training consists of the Basic and Intermedi-



Courtesy Photo

**PETTY OFFICER 1<sup>ST</sup> CLASS  
WILLIAM B. MULLIS**  
SAILOR OF THE YEAR

ate Analysis and Reporting Course and the Intermediate Signals Analysis Course. He attended Instructor training in Kings Bay, Ga., prior to reporting to the Center for Cryptology Detachment, serving as an instructor and supervisor.

"You can't convince me today it's that hard to work with the Army," Mullis said.

### Marine of the Year

**A**fter being awarded with Marine of the Year title, Gunnery Sgt. Ryan M. Truitt quickly thanked those who had supported him, informing the audience with a laugh that master gunnery sergeant told him he wasn't going to have to speak.



Courtesy photo

**GUNNERY SGT. RYAN M. TRUITT**  
MARINE OF THE YEAR

Truitt enlisted in the Marine Corps on July 13, 1993.

His professional training includes the Morse Intercept Course, the 450 non-Morse Interceptor Course, Cryptologic Skills for non-commissioned officer and Curriculum Development at Camp Pendleton.

Truitt has been a Morse Intercept Instructor at Fort Huachuca since August 2000.

"As a platoon sergeant, he ensured that the Marines' morale, welfare, finances, and discipline problems were taken care of," said Master Gunnery Sgt. Frank Cartledge, Marine Corp Detachment.

Truitt's accomplishments also include being active in conducting and coordinating volunteer services for the Post and community, Cartledge added.

### Air Force NCO of the Year

**M**aster Sgt. Roger Blankenship, 314<sup>th</sup> Training Squadron Academic Training Advisor,



was announced asir Force NCO of the Year.

"Although the competition for this award was very keen, Master Sgt. Blankenship stood out as the clear winner," said Master Sgt. Paul Polensky, first sergeant of the 314<sup>th</sup> Training Squadron.

One of his many accomplishments include taking on senior NCO responsibilities as the unit's interim first sergeant for more than six months, said Polensky.

"During the eight months working as first sergeant, I learned some valuable supervisory tools and experience that will last throughout my military career," said Blankenship.

He also dedicated much of his free time as a volunteer and received the Military Outstanding Volunteer Service Medal in recognition of his dedication.

Although not considered for this award, the Air Force thought highly enough of Blankenship to select him for promotion to Master Sergeant, said Polensky.

"I stayed busy throughout the year continuing my college education and volunteering off-duty time for numerous activities," Blankenship said.

"I would say my commander, Maj. Murphy, is the one to thank the most," he said. "He challenged and afforded me the chance to show my talents throughout the year."

### Drill Sergeant of the Year

**W**ithin the Drill Sergeant of the Year competition, only one drill sergeant could come out on top. Staff Sgt. Vincent Ingallinera, 309<sup>th</sup> Military Intelligence Battalion, was that drill sergeant.

"There are no losers in this competition," said Sgt. Maj. Kurt Richter, command sergeant major, United States Army Intelligence School, 111<sup>th</sup> Military Intelligence Brigade. "They are all winners because they are drill sergeants."



Photo by Elizabeth Harlan

**STAFF SGT.  
VINCENT INGALLINERA**  
DRILL SERGEANT OF THE YEAR

"We're all going to be better drill sergeants for going through the competition," Ingallinera said, adding that a drill sergeant is only as good as his battle buddy.

### Soldier of the Year

**S**oldier of the Year winner Spc. Angela M. Hodge, non-commissioned officer in charge of the Davis-Monthan Air Force Base Vet Clinic, gave quite a bit of credit to her chain of command for her victory within the competition.

Hodge, who's working on a master's degree in public health at Touro University with hopes to earn a commission as a Public Health Officer in the Army or the Public Health Service, must keep the eight military working dogs under her care healthy and ready to deploy, as well as keep the vet clinic running smoothly, said Voss.



Courtesy photo

**SPC. ANGELA M. HODGE**  
SOLDIER OF THE YEAR

"If my NCO hadn't pushed me, I wouldn't have even gone to the first board," Hodge said, smiling while standing at the podium.

### NCO of the Year

**S**gt. Terrina Anderson, 36<sup>th</sup> Army Band, appeared small and quiet as she approached the podium after being named



Courtesy photo

**SGT. TERRINA ANDERSON**  
NCO OF THE YEAR

NCO of the year.

Anderson, with a master's degree in clarinet performance, openly shares her knowledge and experience with all to increase the level of performance of the unit, said Voss.

A featured soloist with the 36<sup>th</sup> Army Band, Anderson was selected by the commander to perform with the Army Ground Forces Band on two concert tours, and performed as a soloist with the Sierra Vista Symphony. All this carries over to her off-duty time as a volunteer Clarinet teacher in the Huachuca City school system, said Voss.

"Sgt. Anderson is the epitome of today's young NCO and the 'Army of One' concept," said Voss. "No sergeant sets a finer example."

### Category nominees

**Drill Sergeant of the Year:** Staff Sgt. Cisco Johnson, 305<sup>th</sup> Military Intelligence Battalion; and Staff Sgt. Joe Casey, 344<sup>th</sup> MI Bn, Goodfellow Air Force Base, Texas.

**Instructor of the Year:** Staff Sgt. Daniel C. Parrotta, Non-commissioned officer Academy; Sgt. 1st Class William A. Benning II, Company A, 306<sup>th</sup> MI Bn; and Sgt. 1st Class James E. Alexander, NCOA.

**Soldier of the Year:** Spc. Cynthia M. Meadows, Headquarters and Headquarters Company, 111<sup>th</sup> Military Intelligence Brigade.

**NCO of the Year:** Sgt. Guy Claudy, United States Army Medical Activity Command; Staff Sgt. James R. Ruleow, Company A, 309<sup>th</sup> MI Bn; Staff Sgt. Deonezza K. Payne, Company A, 306<sup>th</sup> MI Bn, and Sgt. Rafeal Diaz, Company E, 305<sup>th</sup> MI Bn.

"It took a lot of discipline to sit down, study and make time for the board," said Anderson. "I didn't view it [winning] as a life or death sort of thing."

Anderson, who will be leaving for Korea soon, is looking forward to continuing to be the kind of NCO who improves themselves and the unit.

Anderson ended her speech by shouting "death by music" and altering the first impression she gave.

### Instructor of the Year

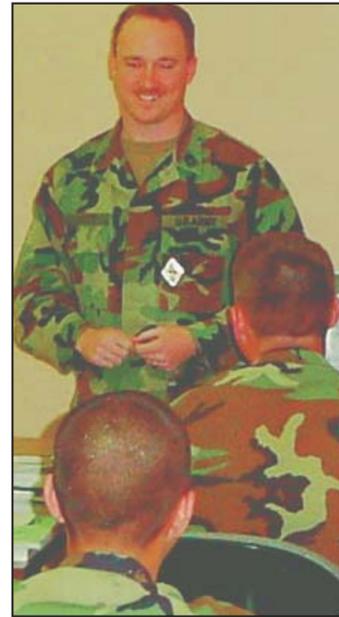
**S**gt. 1<sup>st</sup> Class Christopher D. Scott, Company D, 309<sup>th</sup> MI Bn, said it was an honor to be named post instructor of the year.

"We may not be on the front lines here at Fort Huachuca, but our job is just as important training Soldiers," Scott said.

"I owe it to all of the Soldiers that go through my portion of the course."

Although the Soldiers, Marines, sailors, airmen and civilian were the focus of the evening, the 'little people' who made the program possible were not forgotten.

Voss said that without them, this program would not nearly be so ef-



Courtesy photo

**SGT. 1<sup>ST</sup> CLASS  
CHRISTOPHER D. SCOTT**  
INSTRUCTOR OF THE YEAR

fective.

"The support of senior leaders and sponsors also assisted in making the banquet possible," said Col. Lawrence Portouw, commander, USAG.

"All year long, every month, numerous businesses and private organizations help to recognize our soldiers and civilians with plaques, gift certificates, and other mementos," said Voss. "Without their generous support, this program would eventually die."

"We sincerely hope this gesture reaffirms our great relationship and partnering with the City of Sierra Vista and the outlying communities," said Voss, presenting each sponsor with a USAG certificate of appreciation.

As Marks said earlier in the evening, "this is an opportunity for all of us as a community to embrace and acknowledge greatness around us."

## FOCUS, from Page 3

though, if you simply rotate units in and out during their operational cycle, Byrnes explained. The same theory holds true with Army commitments in the Balkans, Europe and so forth, he said.

"Now you're looking at Soldiers who could feasibly stay in a brigade for seven or 10 years," Byrnes said. "They'll have predictability in their lives because they'll know when they'll be in that operational cycle. Their spouses can put some roots down and achieve career stability of their own. Their children can stay in the same school system for a longer period of time. And your (professional development courses) become (temporary duty) and return, not PCS schools ... all great benefits."

**Trainers, training resources**

"Harkening back" to TRADOC's support of the war on terrorism, its re-emphasis of Warrior Ethos and its foremost responsibility to the American Army in general, Byrnes said one of his command's primary missions – training – also experienced an evolution of sorts during 2003.

Some of that change came in the form of a guarantee to "fight" for government dollars for initial entry and advanced training programs. "I've reorganized our funding and manning priorities to ensure training is fully resourced," Byrnes said. "I can't give our schools everything they want, but I can give them what they must have, and I will."

Byrnes also laid that commitment out during an October 2003 commander's conference at Fort Jackson, S.C. At the event, he cautioned the various school commandants in attendance to cut out typical Army rhetoric when it comes to funding.

Backed by Sergeant Major of the Army Jack Tilley, Byrnes said the command was also successful in getting drill sergeant pay

increased over the past year. "It's still not an ample award," he said, "but it's better than it was."

Commending the work of drill sergeants in 2003, Byrnes described them as "the most professional, dedicated bunch of NCOs in the Army." Drill sergeants are promoted at "dramatically higher rates," the general noted, and he challenged every NCO in the Army to consider a stint under the brown round.

**Changes at combat training centers**

"In the area of training, we've also changed how we conduct our combat training center operations," Byrnes said.

"Units that went to the National Training Center (Fort Irwin, Calif.) three years ago saw force-on-force, armored mobile warfare, mounted operations," Byrnes explained. "You go there now, and you'll notice there are little villages springing up in the desert. We're trying to replicate the environment we expect our Soldiers to be placed in, not just in Iraq, but in other areas of the world."

The "world-class" opposing force – the 11th Armored Cavalry Regiment – at the NTC is also adapting different roles, Byrnes said. They're acting, in some cases, as occupants in those villages. "And we can dial their mood up or down. They can be friendly, or they can be adversarial. They can depict a humanitarian assistance situation, or they can engage militarily."

Their roles may even resemble the guerrilla actions of the Fedayeen, Byrnes noted. "We are not backing away at all from fighting and winning the nation's wars with our conventional capability, but given the threats we see in the future, we've got to be able to do more than just mobile armored warfare ... and we can't afford to lose Soldiers

in Iraq because we're training on something right now that's not the most expected threat."

**Transformation continues**

Those familiar with TRADOC and its mission are also quite aware of its work with Army Transformation – how the future force will be organized, equipped and manned. All of that work continues, Byrnes emphasized, but current events required some shifts in priorities and timelines.

For instance, some of the components of the Future Combat System – the Army's vision of a 19-part warfighting package that includes intelligence sensors, networked communication, unmatched firepower and so forth – are now being prioritized for fielding as soon as they're available, vs. 2010 and beyond.

"We cannot deny the latest technology, especially in the area of situational awareness, from our troops in combat," Byrnes said. "Our priority is anything a Soldier needs to fight the last 400 meters – whether it's helmets, flak jackets, body armor, socks, cold-weather clothing, whatever."

"We're going to get it right, and we're going to invest a lot of money to make sure every Soldier currently deployed or yet to do so has what he or she needs to conduct operations safely and successfully," he said.

To streamline the process by which TRADOC identifies, analyzes and possibly incorporates warfighting lessons-learned, future technology, doctrine and so on, the command realigned a significant portion of its staff to form a new Futures Center, which opened in 2003. The new center even "pulled a piece" of the DA staff inside TRADOC to increase its efficiency.

"We've formed teams – the best talent from around the Army and sister services – to help us look at the 10 different areas the (Army Chief of Staff) has asked us to focus on," Byrnes said.

"And we're coming up with some pretty innovative solutions to problems that have been nagging the Army for a long time."

**Strong Joint relationship**

Byrnes also offered a plug for the Joint relationship that has continued to evolve over the past year. "We've developed a very strong relationship with Joint Forces Command," he said. "They perform the same missions for the Department of Defense as I do for the Army, so it's a natural kind of marriage."

"We've partnered with them in our experimentation plans, our exercise plans, all of the concept development work," Byrnes added. "If it's about the future and how forces operate with one another ... if it's worth doing in the Army, it's worth doing in partnership with JFCOM because we don't fight by ourselves."

That sense of Joint service cooperation is working better than ever before, Byrnes continued.

"Our Soldiers have performed magnificently in 2003, and I think we've shown the world just how tremendously capable the armed forces of the United States are," Byrnes said.

"We've got the best Navy, the best Air Force, the best Marine Corps and the finest Army that, I think, has ever been fielded."

**No time to rest**

Already being the best, however, doesn't mean the services – or TRADOC in particular – can rest, Byrnes said.

"Everything we've accomplished as an Army has been won by our Soldiers," he said. "If we give them the tools, they'll continue to be successful."

"The American people measure us by one standard, and that's victory," Byrnes added.

"We're counted on to deliver every time. So, you can't rest on your laurels, you've got to prepare for the next fight."



## Community Updates

### Range closures

Today – AC, AD, AG, AH, AL, AM, AN, AU, T1, T1A, T2  
 Friday – AC, AD, AG, AU  
 Saturday – T1, T1A, T2  
 Sunday – No closures (subject to change)  
 Monday – AH, AL, AM, AN, T1, T1A, T2  
 Tuesday – AH, AL, AM, AN, T1, T1A, T2  
 Wednesday – AH, AK, AL, AM, AN, AR, T1, T1A, T2  
 For more information, call Range Control 533-7095.

### Main Gate construction

Construction is scheduled at the Main Gate from 7 a.m. Saturday through 3:30 p.m. Sunday. Traffic entering and exiting the installation will be altered. Inbound traffic lanes will be closed during this time. However, the outbound lanes at the Main gate will be converted to accommodate both the inbound and outbound traffic. Temporary vehicle passes will continue to be issued at the Main Gate.

### Road work

The Directorate of Installation Support's contractors will be rebuilding the roads, sidewalks, driveways, curbs and gutters on Arizona Street between Mason Street beginning Monday and ending May 14. The project will be executed in two phases. Phase one consists of removing and replacing all of the concrete and is expected to last two months (Monday-March 19). Phase two consists of removing and replacing all of the asphalt and is expected to last another two months (March 22 – May

14). Housing occupants will have vehicular access to their residences but are asked to cooperate with the contractors for their safety.

DIS's paving contractor will be rebuilding the roads on Derum Street (both sections), Carlson Street, and Nickles Avenue beginning Monday and ending March 19. For more information, call the Contract Management Division at 533-1443.

### Registration announcement

Wayland Baptist University will begin spring term registration on Monday at the Rascon Learning Center and at our downtown campus at 1840 Paseo San Luis. Registration lasts three weeks, with classes beginning Feb. 16. For more information or a free evaluation, call 459-6111.

### Non-credit classes teach internet skills

Cochise College Workforce Training and Community Education will hold three non-credit classes in Benson and Sierra Vista that will teach a variety of Internet skills.

For more information, call Workforce Training and Community Education at 515-5492 or visit [www.cochise.edu/training](http://www.cochise.edu/training).

### Conservation committee

The quarterly meeting of the Fort Huachuca Conservation Committee will be held from 10 to 11:30 a.m. on Feb. 18 in the 111th Military Intelligence Brigade Conference Room, Building

51005.

The chair for this quarterly conservation committee meeting will be James A. Chambers, deputy garrison commander. These meetings provide updates on several local natural resources and conservation programs including current activities on Fort Huachuca, the Upper San Pedro Partnership, and the City of Sierra Vista. Meetings are open to the public.

The program for this meeting will be an overview of the resource values associated with the San Pedro Riparian National Conservation Area.

The Program speaker will be Bill Childress, National Conservation Area manager, Bureau of Land Management, San Pedro Project office.

For more information, call Robert Bridges at 533-1863.

### Channel 97 offers variety of programming

Tune in to the Commanders Access Channel (Channel 97) for up-to-date community news and information from Fort Huachuca and around the military.

For the latest in military news, catch Army News Watch at 2 p.m., Air Force News at 2:30 p.m. and Navy Marine News at 3 p.m. The Fort Huachuca Report airs each day at 3:30 p.m. with video highlights of local events. Don't miss the Army's new Warrior Ethos commercial and a special song written by one of Fort Huachuca's own family members, Evelyn Dubois.

Stay tuned to Channel 97 for more special programming. To get your message on the Commanders Access Channel, e-mail [channel97@hua.army.mil](mailto:channel97@hua.army.mil).

## Sindelar named COM



Photo by Pfc. Joy Pariente

Martin R. Sindelar

PFC. JOY PARIANTE  
SCOUT STAFF

Fort Huachuca's Civilian of the Month for January is Martin R. Sindelar from the Force Configuration Team, Force Integration Division for Network Enterprise Technology Command.

From Aug. 2002 through Sept. 2003, Sindelar developed a critical organizational force structure design that is planned to improve signal's support in theater.

Sindelar is a combat developer for the FCT and develops plans to improve the existing theater level signal force structure. He also develops, reviews and comments on Army and joint doctrines that impact signal support.

For winning Civilian of the Month, Sindelar will receive the use of a car from Lawley Chevrolet for one month, gift certificates from various Sierra Vista merchants, a desk plaque from the Civilian Personnel Advisory Center, a certificate from Morale, Welfare and Recreation for lunch or dinner from an establishment on Fort Huachuca, a wall plaque from the Sierra Vista Chamber of Commerce and his name posted at the Main Gate as Civilian of the Month.

This month's other nominees were Trent Fields of Directorate of Plans, Training, Mobilization and Security and Marianne Updike of Communication Electronics Command/Intelligence Electronic Warfare.

Nominate your deserving employee for Fort Huachuca's Civilian of the Month. For more information, call Linda Shelman at CPAC at 533-5282.

## Make yourself heard

### Federal Voter's Assistance Program helps Soldiers cast hometown ballots

BY PFC. JOY PARIANTE  
SCOUT STAFF

No matter what state you're from or what country you're going to, the Federal Voters Assistance Program is here to make sure your vote gets cast and your voice gets heard.

"We make sure that every soldier and eligible family member gets to vote in their state of residence," said Capt. Howard C. Clayton, action officer for the program.

Each company has a voters assistance officer, Clayton explained, and they are the first point of contact for Soldiers looking to register to vote in their state of record and cast an absentee ballot there.

Voters have to be careful of registering to vote in the state of Arizona, Clayton said. Registering to vote opens up the possibility of being considered a resident of Arizona and could lead to taxes and other consequences.

When a Soldier goes to see their voters assistance officer, they will fill out an SF-76 form which gets the Soldier a registration

form and absentee ballot from their hometown shipped to their new address.

"Soldiers need to work closely with the VAO when filling out the form. Any missed or incorrect information and the application will be rejected which could lead to missing registration deadlines," Clayton said.

Deployed Soldiers can also cast their vote in the states. "At this time, NETCOM's [Network Enterprise Technology Command]

VAOs can forward information downrange and Soldiers are able to register to vote and cast their absentee ballots," Clayton said. The availability of voting resources in the field depends on what command the Soldier is attached to, he added.

"A lot of our conduct is determined by foreign policy which is set by our elected official," Clayton said. "Voice your opinion by voting, it may be your only chance to be heard."

(Editor's note: The Cochise County Recorder Christine Rhodes announces that the deadline to request a vote-by-mail ballot for the Feb. 3 Democratic Presidential Election is 5 p.m., Friday. Voters may call 432-8354 or toll free 1-888-457-4513. Ballots must be returned to the recorder before 7 p.m., Tues. They may be dropped off at any polling location.)



## More money may mean more house for Soldiers

BY SGT. KRISTI T. JAEGER  
SCOUT STAFF

With the increase in basic allowance for housing, three things that may affect the morale of Soldiers comes to mind: chow, mail and finance. Personnel receiving basic allowances for housing might be able to increase their living space.

"Virtually every rank had an increase in the BAH for Fort Huachuca for 2004," said Grace White, chief, family housing.

"Every year the department of the Army reviews housing costs in the local areas of installations," White said.

"Information is provided by the Housing Office for analysis and then a matrix is applied and any necessary changes take place January of each year."

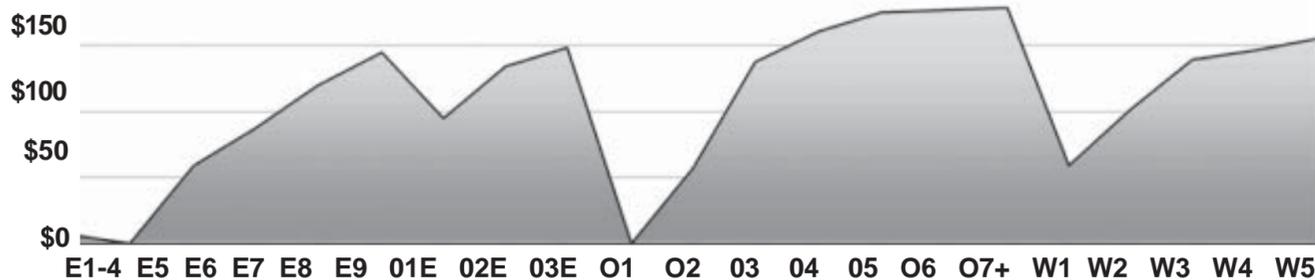
The intent of BAH is to provide uniformed service members accurate and equitable housing compensation based on housing costs in local civilian housing markets.

It is payable when government quarters are not provided, according to the Per Diem, Travel and Transportation Allowance Committee at <http://www.dtic.mil/perdiem/bah.html>.

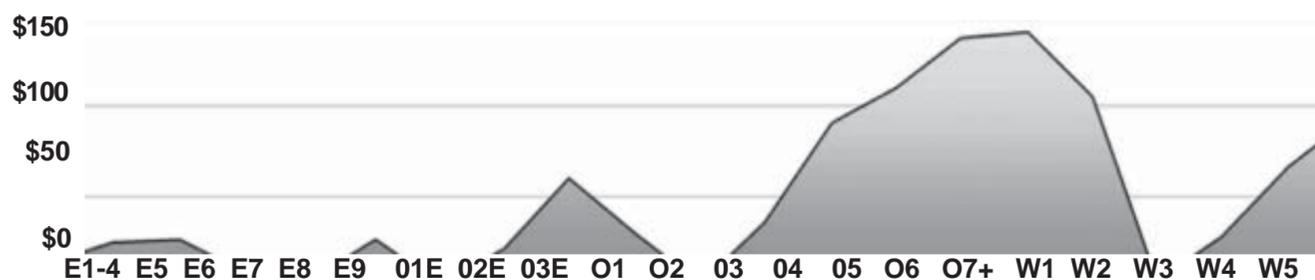
Rates within the local area have been increasing for the last several years for most ranks, said White. New BAH rates went into affect Jan. 1.

### 2004 rates

#### BAH increase with dependents



#### BAH increase without dependents



**CHANGES**, from Page 1

The district is trying to “create a configuration to minimize transition,” Zamudio said. “We know, because we take care of military children, how crucial transition is.”

Configuration issues included: the possibility of two kindergartens through eighth grade schools or two schools containing different grade levels, busing issues and age appropriate configurations to prevent bullying and other negative interaction between older and younger children.

“What we are looking for is the optimal solution that balances cost and meeting the educational needs of our constituents here,” Portouw said.

The construction timeline is

at least two years from the start of the project, Zamudio said.

The construction of three schools will cost approximately \$36.5 million and the two school plan will cost about \$31.5 million. “It’s a little high, but that’s good during the planning period,” Zamudio said.

The district is taking guidance from district stakeholders, the community and the input of their Expansion Committee, Zamudio said. They are trying to schedule another Town Hall on this subject for more community members to attend and give their input.

While discussion on the schools on post continued, Maj. Gen. James “Spider” Marks,

commanding general, United States Army Intelligence Center and Fort Huachuca, was at the Sierra Vista Public Schools Unified District 68 Governing Board Meeting.

Marks attended to speak to the board concerning the lack of discussion on expanding the off post secondary education facilities.

The school board expressed its support of Fort Huachuca and Marks’ suggestion for expansion.

“We need to be postured; in terms of organization, committees, that there is an effort ongoing, so we can address the potential for growth in secondary education, Marks said.”

**EDITORIAL**, from Page 2

was my job all the time. I told her that my normal job was an Army journalist, and this was the first time I’d had to notify a family of a Soldier’s death.

“So you were just ordered to do this?” she asked.

“Yes Ma’am,” I replied.

Her eyes filled with tears once more as she leaned forward and hugged me. “You poor thing,” she said. “What an awful thing to have to do.”

I was shocked. I had just told this woman that her son was dead, and she was feeling sympathy for me for

having to be the one to break the news. I struggled for a response.

“It’s my duty, Ma’am,” I managed. “It’s the least I can do for your son.”

She leaned back and looked at me. “Thank you,” she said.

Some moments in life you never forget. Every time I hear a news report about a service member killed in Iraq, I remember Mrs. Smith. I remember the horror, the profound sadness, and the sympathy in her eyes.

Those service members will never be numbers to me, because I know that for every

one of them, there’s a Mr. or Mrs. Smith, who will get that knock on the door by a man or woman in uniform, bearing the news that their son or daughter, brother or sister, husband or wife, is dead.

For those who haven’t known a Mrs. Smith, those news reports may seem like numbers. Those who have seen the human side of the reports know that they’re not. I can only hope that the American public knows the difference...for the sake of all our service members – and those who love them.